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### Collaborations with relevant partners

Nissan faces multifaceted risks in continuing its operations, including climate change, the depletion of material and energy resources, and loss of biodiversity. To properly ascertain such environmental risks, it is important to build trust and dialogue with both direct and indirect partners, such as suppliers and other companies, government agencies, and investors, as well as NGO and NPOs. Nissan will reflect the risks identified and opportunities uncovered through such dialogue with its partners in its own business activities. This is aimed at minimizing Nissan's negative impact on the environment while maximizing its positive impact, thereby achieving a sustainable society and business continuity.

### Collaborations with suppliers

### Supplier engagement

Nissan promotes environmental impact reduction through engagement with suppliers, such as environmental briefings and the Nissan Green Purchasing Guidelines, in order to make common understandings of Nissan's supplier environmental philosophy.

Furthermore, we initiated environmental data surveys in 2012 to promote activities to reduce environmental impact throughout the value chain.

To further strengthen our activities, we have participated in the supply chain program of CDP, an international NPO, since 2014. Through CDP, Nissan requests that selected suppliers, based on factors such as their business volume with Nissan and company size, answer questions about climate change and water. We encourage some suppliers to improve their environmental initiatives based on the surveys.



## Suppliers' environmental performance improvement initiatives

improvement initiatives			
Nissan Green Purchasing Guidelines			
2008	Newly published Nissan Green Purchasing Guidelines as globalized edition		
2010	Document edited according to the revised EU regulations for environment-impacting substances (EU REACH Regulation, MSDS report requests)		
	Document edited according to the publication of the Renault-Nissan CSR Guidelines for Suppliers		
2011	Document edited, brought into line with NGP2016		
2016	Unification of Engineering Standards of Renault and Nissan (RNESB-00027)		
2018	Alignment with NGP2022		
2019	Mandatory self-diagnostic assessment requirement added		
2021	Revised corporate purpose, data submission for LCA, description of CDP survey		
2022	Revision of CO <sub>2</sub> emission reduction through value chain, technical standard and regulation revision		
2024	Alignment with NGP2030		
Global supplier environmental data surveys			
2012-13	Conducted Nissan's original survey (CO <sub>2</sub> , water, waste)		
From 2014	Participation in the CDP supply chain program (FY2023 response rate Climate change: 82%, Water security: 74%)		

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# Further alignment with governments and partner companies

Since 2006, Nissan has been estimating long-term CO₂ reductions based on the latest Intergovernmental Panel on Climate Change (IPCC) reports, setting retroactive mediumterm goals in the Nissan Green Program, and making efforts to realize a society that is "a Symbiosis of People, Vehicles and Nature" by ensuring these goals are achieved.

The Paris Agreement was adopted at COP21 in 2015. At that time, Nissan recognized the importance of the common goals of "holding the increase in the global average temperature to well below 2°C and pursuing efforts to limit the temperature increase to 1.5°C above preindustrial levels," and reaffirmed the consistency between these goals and Nissan's long-term vision.

In addition to its support for and endorsement of the Paris Agreement, from the IPCC special report Nissan recognized the need to further enhance its vision. In January 2021, Nissan declared the goal of carbon neutrality in 2050 across the product life cycle, including business operations. Nissan announced Nissan Ambition 2030 in November 2021, which includes promoting electrification initiatives that combine ambitious actions. Activities included the creation of an EV ecosystem require collaborations with governments, and a wide range of partners including companies in other industries.

In March 2024, under The Arc business plan we announced the global expansion of initiatives such as EV36Zero. As an example of collaboration with the government, Nissan has been participating in the GX League\*1 since the beginning of 2022 to expand opportunities for cooperation and enhance the effectiveness of climate change initiatives.

We also reviewed the stances of our industry associations on climate change and confirmed that they are in alignment with the direction Nissan should be heading. We will continue to collaborate within the automotive industry through the activities of our industry associations and take on the challenge of becoming carbon neutrality together with our partners.

#### Results of reviews of stances at industry organizations of which Nissan is a member

Group	Paris Agreement Stance (the source)*2	Nissan Stance Aligned with Paris Agreement
Japan Automobile Manufacturers Association (JAMA)	All out to achieve carbon neutrality (CN) in 2050 CN by 2050 is not achievable without breakthrough technologies, premised on inexpensive and stable CN electricity and requiring strong support incl. policy and financial measures (April 8, 2021: Probing deeper into energy conservation, issues and requests targeting CN in 2050)	<ul> <li>JAMA's goal of CN in 2050 aligned with Paris Agreement goals and Nissan's vision</li> <li>CEO Uchida is the JAMA vice chair, Nissan executive officers are subcommittee chairs</li> <li>Developing fair and equitable LCA evaluations for autos focused on CN, promoting LCA international standardization through its subcommittee</li> <li>Nissan and JAMA aligned and will continue to cooperate toward CN in 2050</li> </ul>
Japanese Business Federation (Keidanren)	Environment is the foundation of business activities and daily life; a sustainable society is the business community's top concern     Keidanren works with the government toward "CN by 2050" with unwavering determination (December 15, 2020: Toward CN by 2050 ("Society 5.0 with CN") Determination and Actions of the Business Community)	<ul> <li>Confirmed Keidanren's goal of CN in 2050 is consistent with Paris Agreement and Nissan's vision</li> <li>Nissan and Keidanren aligned and will continue to cooperate toward CN in 2050</li> </ul>
Alliance for Automotive Innovation (AAI)	<ul> <li>Auto industry is poised to target a 40–50% EV ratio by the end of this decade (October 12, 2021: President and CEO John Bozzella)</li> </ul>	AAI's ambitious EV ratio of 40-50% consistent with Nissan's goal for a 40% EV ratio in U.S.A. by 2030  Nissan and AAI aligned and will continue to cooperate to achieve these goals

<sup>\*1</sup> Click here for more information on "GX League". https://gx-league.go.jp/en/

<sup>\*2</sup> The following text is interpreted and summarized by Nissan