

**CONSOLIDATED FINANCIAL INFORMATION -1**

(May 13, 2026)  
NISSAN MOTOR CO., LTD.

(BILLIONS OF YEN)	RESULTS FY2025 25/4-26/3	RESULTS FY2024 24/4-25/3	FORECAST FY2026 26/4-27/3
<b>NET SALES (1)</b>	12,007.9 -4.9%	12,633.2 -0.4%	13,000.0
JAPAN	4,322.7 -11.0%	4,858.1 -1.8%	
NORTH AMERICA	6,958.3 -2.9%	7,166.9 -1.5%	
EUROPE	1,717.6 -4.0%	1,788.6 -4.4%	
ASIA	1,303.2 -20.9%	1,647.5 +2.5%	
OTHERS	1,556.8 +0.8%	1,544.7 +2.0%	
SUB-TOTAL	15,858.7 -6.7%	17,005.7 -1.2%	
ELIMINATION	-3,850.8 -	-4,372.5 -	
<b>OPERATING INCOME (1)</b>	58.0 -16.9%	69.8 -87.7%	200.0
JAPAN	5.4 -96.0%	133.7 +23.7%	
NORTH AMERICA	68.7 ( - )	-38.3 ( - )	
EUROPE	-54.1 ( - )	-98.8 ( - )	
ASIA	31.3 -45.3%	57.3 -47.6%	
OTHERS	-5.2 ( - )	2.5 -91.0%	
SUB-TOTAL	45.9 -18.5%	56.4 -90.0%	
ELIMINATION	12.1 -10.3%	13.4 -	
<b>ORDINARY INCOME</b>	1.1 -99.5%	210.2 -70.1%	
<b>NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT</b>	-533.1 -	-670.9 -	20.0
<b>BASIC EARNINGS PER SHARE (YEN)</b>	-152.58	-187.08	5.72
<b>DILUTED EARNINGS PER SHARE (YEN)</b>	-	-	
<b>FOREIGN EXCHANGE RATE</b>			
USD/JPY	151	153	150
EUR/JPY	175	164	175
<b>CAPITAL EXPENDITURE (2)</b>	499.2	577.3	480.0
<b>DEPRECIATION (2)</b>	261.4	363.6	250.0
<b>RESEARCH &amp; DEVELOPMENT COSTS</b>	562.5	619.0	550.0
<b>TOTAL ASSETS</b>	19,812.4	19,024.1	
<b>NET ASSETS</b>	5,241.7	5,445.3	
<b>EQUITY RATIO (%)</b>	24.2	26.1	
<b>PERFORMANCE DESCRIPTION</b>	Dcreased net sales and profit	Dcreased net sales and profit	

Notes:

\* TSE report basis / China JV Equity basis

\* The % figures, unless otherwise described, show the changes over the same period of the previous FY.

(1) Sales and profits or losses by region: Major countries and areas which belong to segments other than Japan are as follows:

\* North America: U.S.A., Canada and Mexico

\* Europe: France, U.K., Spain and other European countries

\* Asia: China, Thailand, India and other Asian countries

\* Others: Oceania, Middle East, South Africa, and Central & South America excluding Mexico

(2) Including finance leases related amount.

**CONSOLIDATED FINANCIAL INFORMATION -2**

Global Retail Sales Volume &amp; Production Volume

 (May 13, 2026)  
 NISSAN MOTOR CO., LTD.

(THOUSAND UNITS)		RESULTS FY2025 25/4-26/3		RESULTS FY2024 24/4-25/3		FORECAST FY2026 26/4-27/3
SALES VOLUME GLOBAL RETAIL						
	JAPAN (INCL.MINI)	399	-13.5%	461	-4.8%	430
	NORTH AMERICA	1,291	-0.9%	1,303	+3.3%	1,320
	USA ONLY	906	-3.4%	938	+2.5%	
	EUROPE	317	-9.7%	351	-2.9%	340
	ASIA (1)	775	-7.9%	841	-12.5%	
	CHINA ONLY	653	-6.3%	697	-12.2%	710
	OTHERS	369	-8.1%	390	+4.4%	(2) 500
	TOTAL	3,151	-5.8%	3,346	-2.8%	3,300
PRODUCTION VOLUME GLOBAL BASIS						
	JAPAN	558	-13.1%	641	-11.5%	
	NORTH AMERICA (3)	1,117	-5.3%	1,178	-4.5%	
	EUROPE (4)	279	+1.0%	276	-15.1%	
	ASIA (5)	824	-7.8%	895	-12.3%	
	OTHERS (6)	125	+13.2%	110	-12.1%	
	TOTAL	2,903	-6.4%	3,101	-9.6%	2,950

**Notes:**

\* The % figures, unless otherwise described, show the changes over the same period of the previous FY.

\* Global Retail and Production volume of China and Taiwan are results for the Jan - Dec period.

(1) Includes Oceanina

(2) Includes Asia (except China)

(3) U.S.A. and Mexico production

(4) U.K. production

(5) Taiwan, Thailand, China and India production

(6) South Africa, Brazil, Egypt and Argentina production

(THOUSAND UNITS)		RESULTS FY2025 25/4-26/3		RESULTS FY2024 24/4-25/3	
CONSOLIDATED SALES VOLUME					
	JAPAN	385	-12.2%	439	-7.4%
	OVERSEAS	2,049	-7.6%	2,218	-4.1%
	TOTAL	2,435	-8.4%	2,657	-4.6%
CONSOLIDATED PRODUCTION VOLUME					
	JAPAN	558	-13.1%	641	-11.5%
	OVERSEAS CONSOLIDATED SUBSIDIARIES	1,598	-9.6%	1,767	-6.1%
	TOTAL	2,156	-10.5%	2,409	-7.6%

**Notes:**

\* Consolidated sales volume and production volume are based on financial statements.