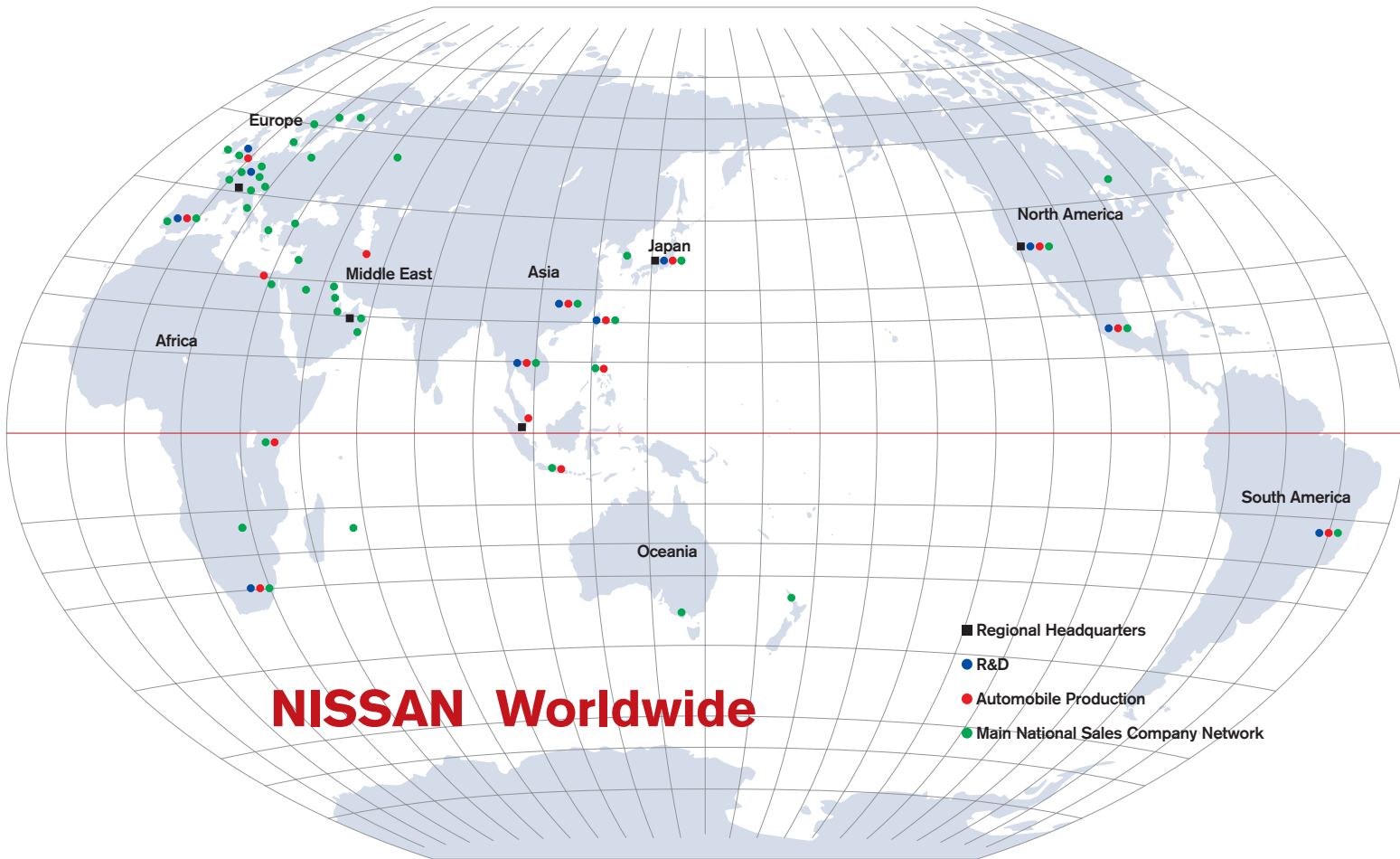


Global Operational Presence

Today, Nissan has major production and office facilities in Japan, the United States, Mexico, Europe, the Middle East, South Africa, China and the Southeast Asian countries, as well as in other regions of the world. As a

global company, Nissan will continue to focus on providing value to all our stakeholders as we work toward our vision of Enriching People's Lives.



- R&D: 11 countries/areas
- Design: Six design centers in four countries/areas (Japan, USA, U.K., Taiwan)

- Automobile Production Plants: 16 countries/areas
- Sales Network: More than 160 countries/ approximately 10,000 dealers

● Retail Sales by Region in Fiscal 2005



Nissan Group Operations

The Nissan Group's organization aims to integrate regional activities with global functional activities. Four management committees for Japan, the Americas, Europe and the General Overseas Markets supervise regional activities, while each functional department,

including research, development, purchasing and production, are in charge of global, functional coordination. Nissan's Global Headquarters takes a cross-organizational approach adding value to regional and functional activities while coordinating our global operations.

