

NISSAN MOTOR CORPORATION

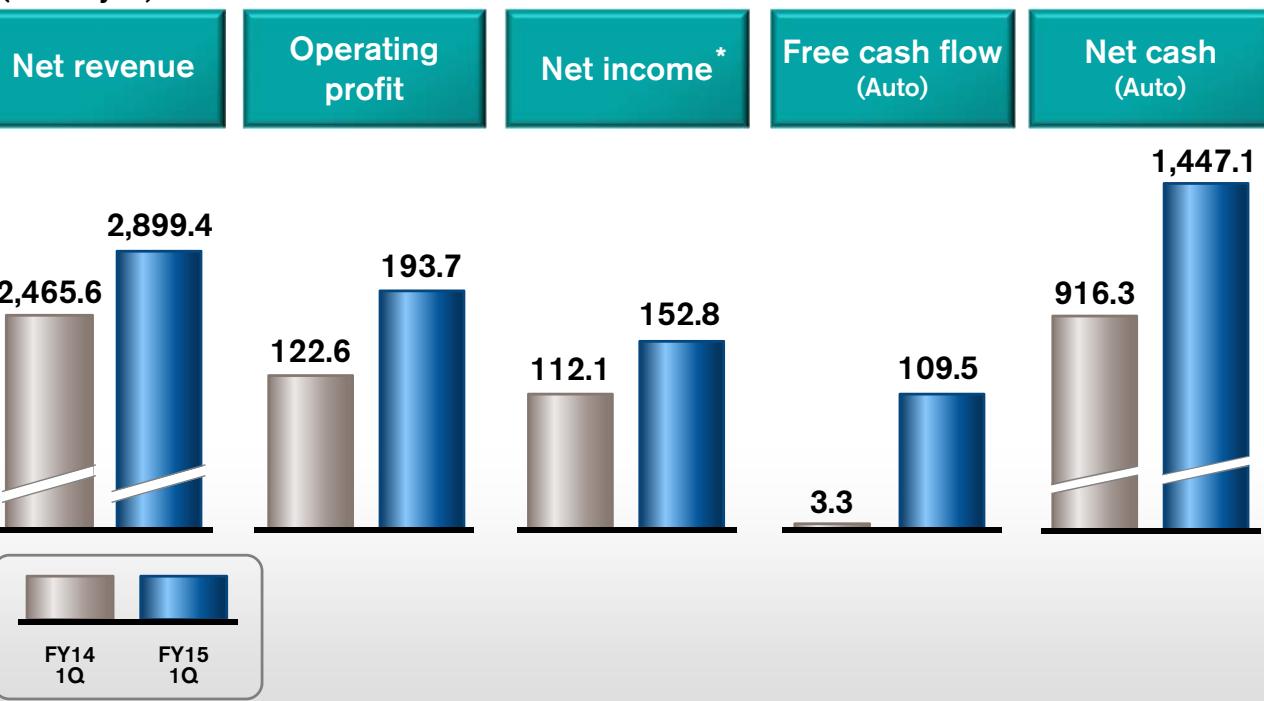


# FY2015 First-quarter Financial Results

Nissan Motor Co., Ltd  
July 29, 2015

## Key performance indicators : financial results (TSE report basis - China JV Equity basis)

(billion yen)



## FY15 business update

### FY15 1st quarter sales performance

### FY15 1st quarter consolidated financial performance

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## FY15 business update

### Product offensive continues

Maxima in US



Lannia in China



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# FY15 business update

## Common Module Families update

### X-Trail Hybrid in Japan



### Rogue production in Kyushu



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# FY15 business update

## LCV business

### NV200 Taxi in Japan



### NP300 Frontier



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# FY15 business update

## Quality and Brand

### Quality enhancement

- Largest rank improvement in J.D. Power 2015 Initial Quality Study



23rd

5th

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### Brand value improvement

- UEFA champions league partnership



- Nissan Stadium in US



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# FY15 business update

## Zero-emission leadership

### Infrastructure

- “No Charge to Charge” in US



- Partnership with Yokosuka city



### Business expansion

- Commercial use for second-life lithium-ion vehicle batteries



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# FY15 business update

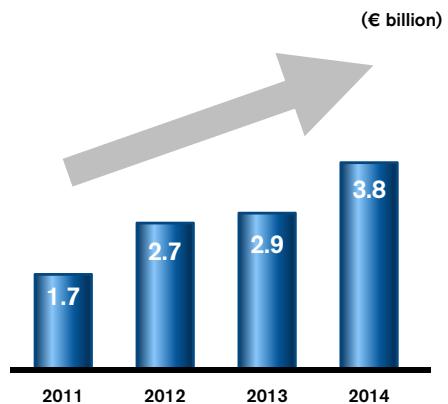
## Alliance



- Cumulative EV sales of Alliance reached 250,000 units



- Posted record synergies of 3.8 billion euros in 2014



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## FY15 business update

## FY15 1st quarter sales performance

## FY15 1st quarter consolidated financial performance

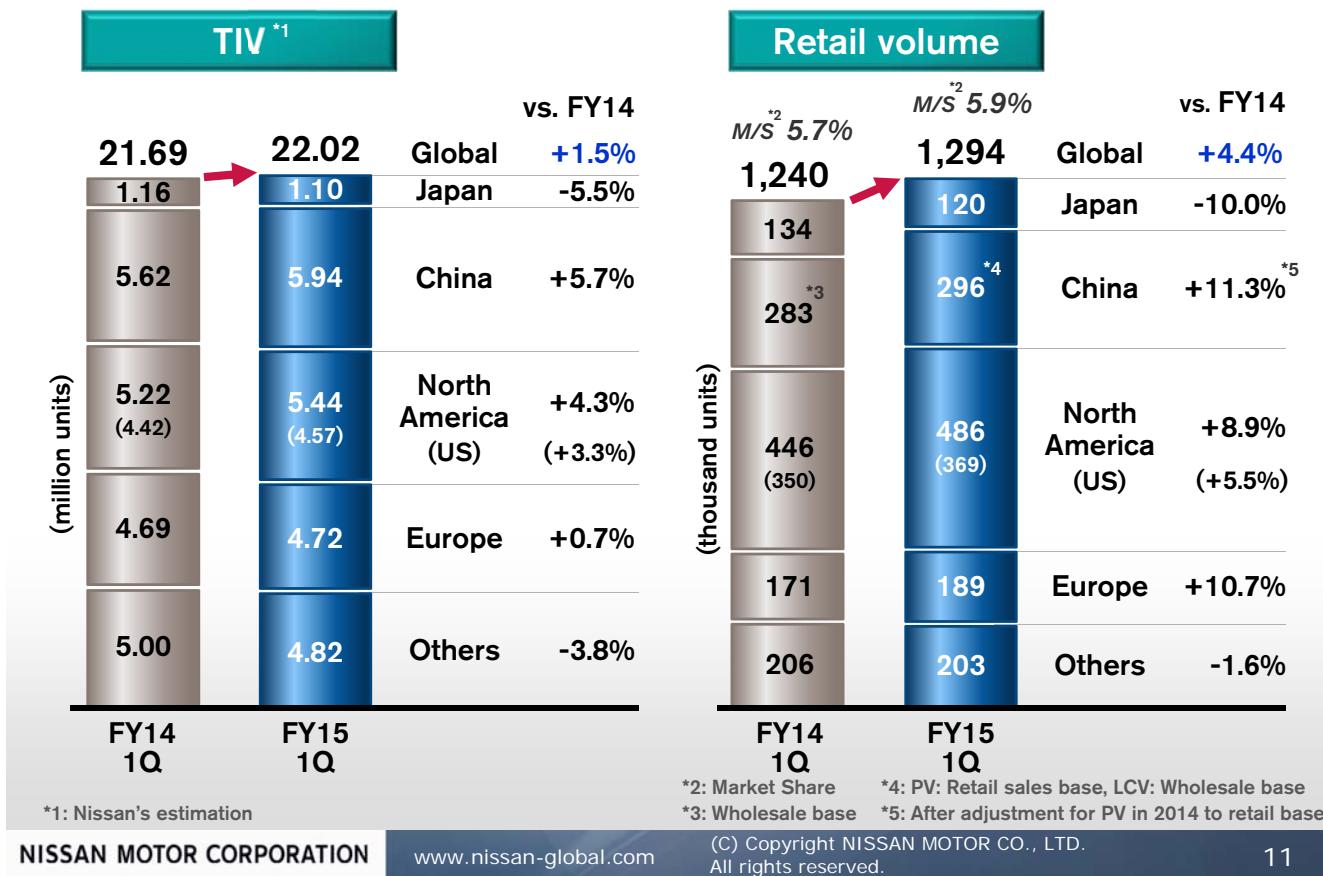
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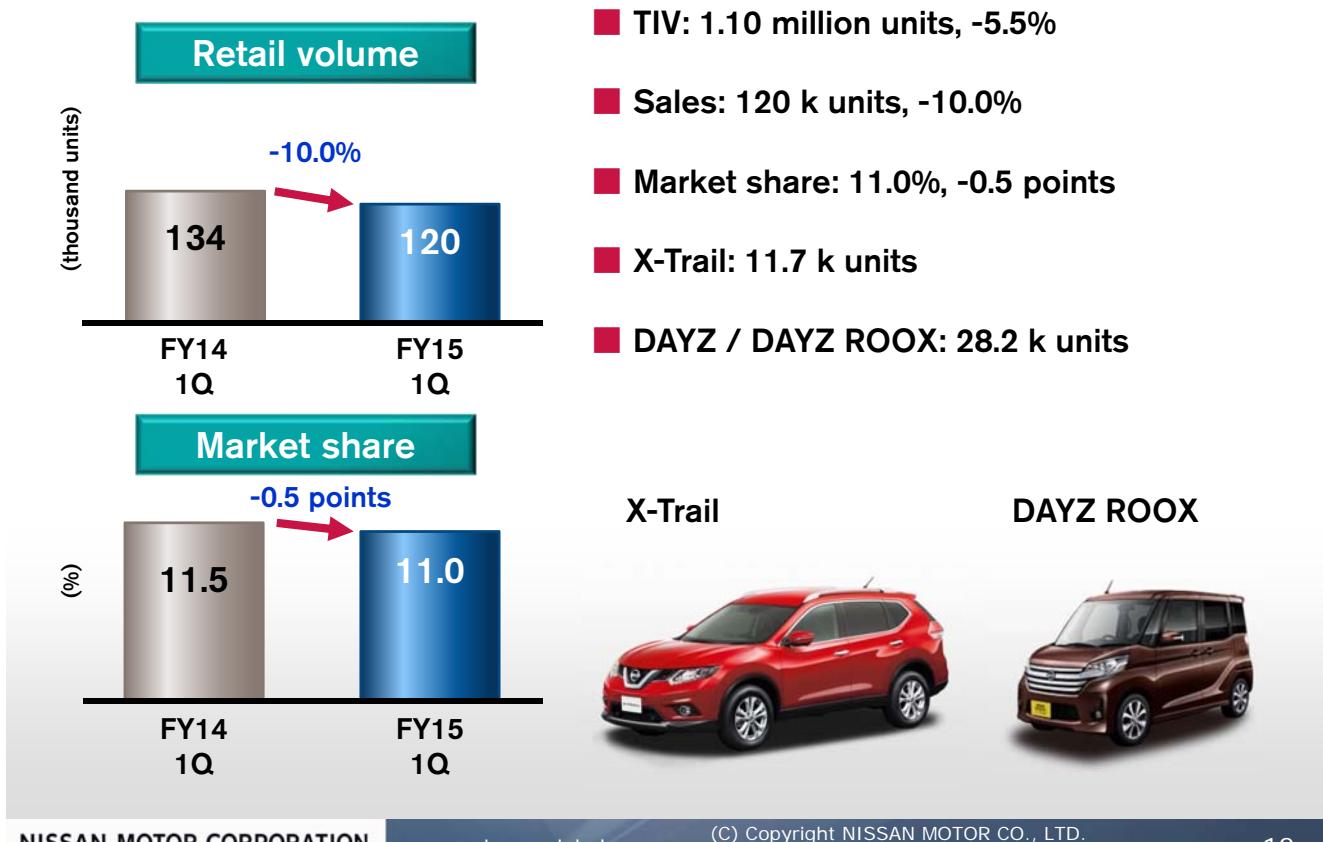
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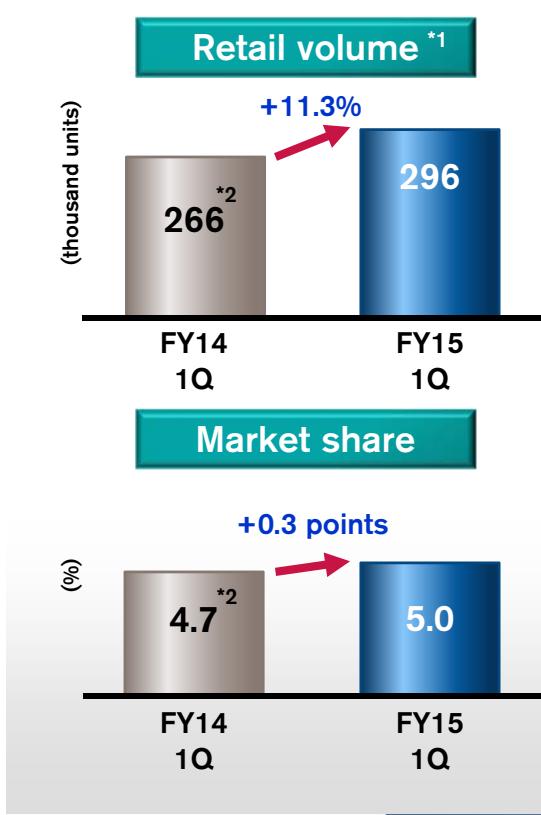
# FY15 1st quarter sales performance: Global



# FY15 1st quarter sales performance: Japan



# FY15 1st quarter sales performance: China



## FY15 1Q (Jan. to Mar.)

- TIV <sup>\*3</sup>: 5.94 million units, +5.7%
- Sales: 296 k units, +11.3% <sup>\*2</sup>
- Market share: 5.0%, +0.3 points <sup>\*2</sup>
- Sylphy series: 79.7 k units

## FY15 2Q (Apr. to Jun.)

- TIV <sup>\*3</sup>: 5.46 million units, +0.4%
- Sales: 292 k units, +0.5% <sup>\*2</sup>
- Market share: 5.3%, 0.0 points <sup>\*2</sup>

X-Trail



Sylphy

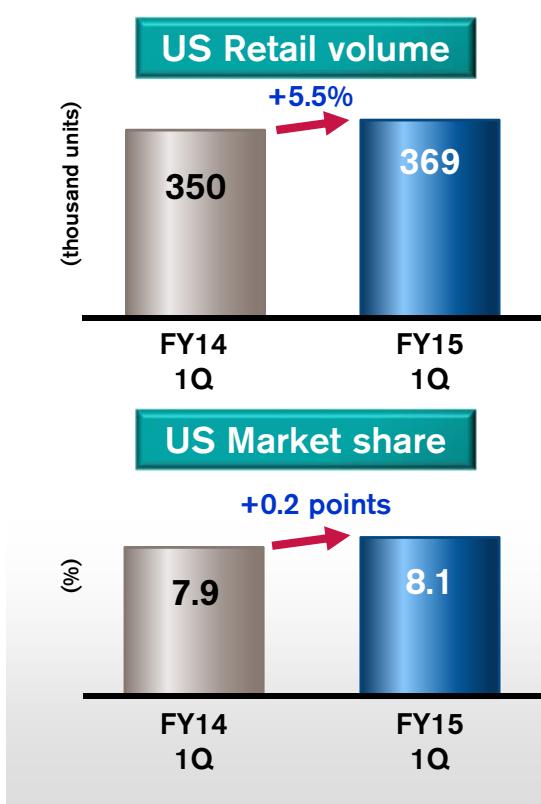


\* 1: PV: Retail sales base, LCV: Wholesale base

\* 2: PV volume was restated to retail sales base for comparison

\* 3: PV and LCV only

# FY15 1st quarter sales performance: North America



## US

- TIV: 4.57 million units, +3.3%
- Sales: 369 k units, +5.5%
- Market share: 8.1%, +0.2 points

## Canada

- Sales: 37 k units, +13.6%
- Market share: 6.5%, +0.5 points

## Mexico

- Sales: 80 k units, +25.0%
- Market share: 26.3%, +0.7 points

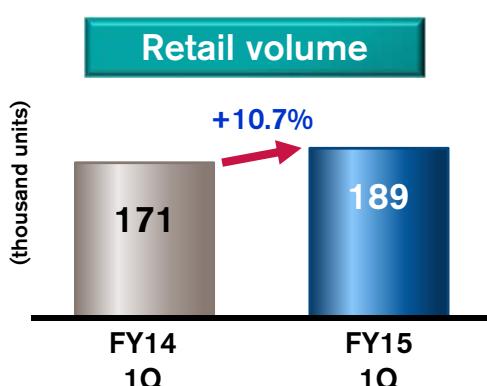
Altima



Rogue

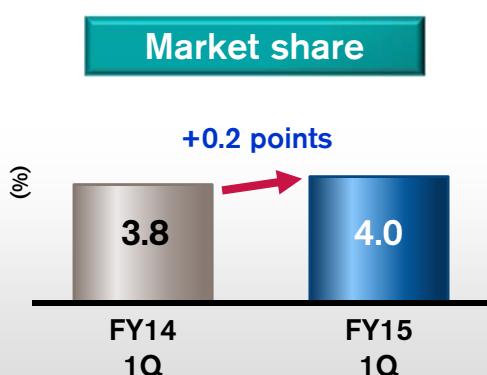


# FY15 1st quarter sales performance: Europe



- TIV: 4.72 million units, +0.7%
- Europe excluding Russia: 155 k units, +17.5%
- Russia: 34 k units, -12.6%

Market share:	FY14	FY15
Europe excl. Russia	3.4%	3.6%
Russia	6.1%	8.5%



Qashqai



Pulsar

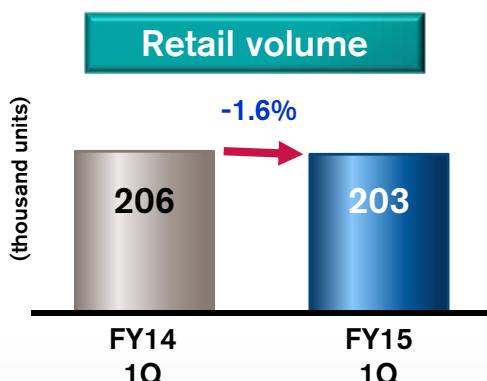


# FY15 1st quarter sales performance: Other markets

- Estimated TIV: 4.82 million units, -3.8%

- Sales: 203 k units, -1.6%

Asia & Oceania:	87 k units, -3.9%
Latin America:	42 k units, -2.5%
Middle East:	49 k units, -6.3%
Africa:	25 k units, +22.3%



NP300 Navara



Datsun GO+ Panca



# FY15 business update

## FY15 1st quarter sales performance

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## FY15 1st quarter financial performance (TSE report basis - China JV Equity basis)

	FY14 1Q	FY15 1Q	Variance	Change vs. FY14 (%)
<b>Net revenue</b>	<b>2,465.6</b>	<b>2,899.4</b>	<b>+433.8</b>	<b>+17.6%</b>
<b>Operating profit</b>	<b>122.6</b>	<b>193.7</b>	<b>+71.1</b>	<b>+58.0%</b>
<i>OP margin</i>	5.0%	6.7%		
<i>Non-operating</i>	26.2	22.2		
<b>Ordinary profit</b>	<b>148.8</b>	<b>215.9</b>	<b>+67.1</b>	<b>+45.2%</b>
<i>Extraordinary</i>	-1.5	-1.9		
<b>Profit before tax</b>	<b>147.3</b>	<b>214.0</b>	<b>+66.7</b>	<b>+45.3%</b>
<i>Taxes</i>	-30.8	-58.1		
<i>Effective tax rate</i>	20.9%	27.1%		
<i>Minority interest*</i>	-4.4	-3.1		
<b>Net income**</b>	<b>112.1</b>	<b>152.8</b>	<b>+40.7</b>	<b>+36.3%</b>
<b>FX rate</b>	102.2 JPY/USD 140.1 JPY/EUR	121.4 JPY/USD 134.2 JPY/EUR	+19.2 JPY/USD -5.9 JPY/EUR	

\* Net income attributable to non-controlling interests

\*\* Net income attributable to owners of the parent

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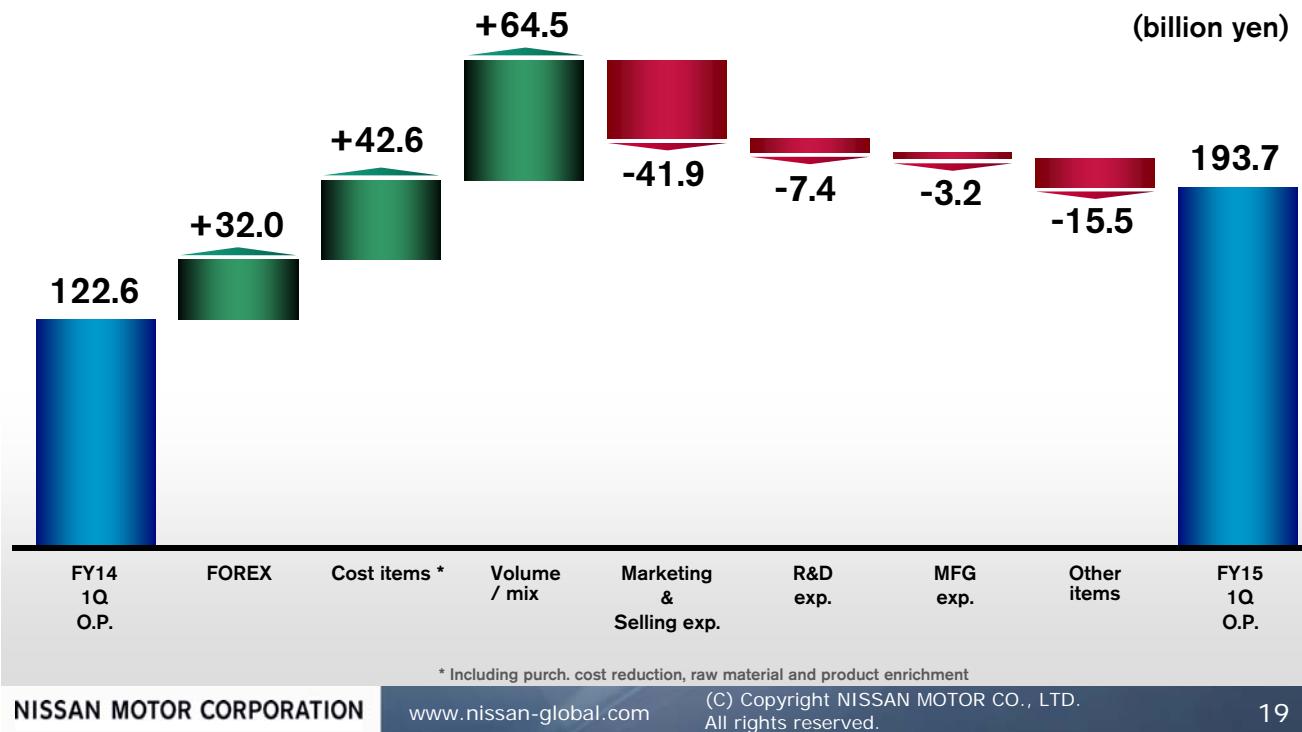
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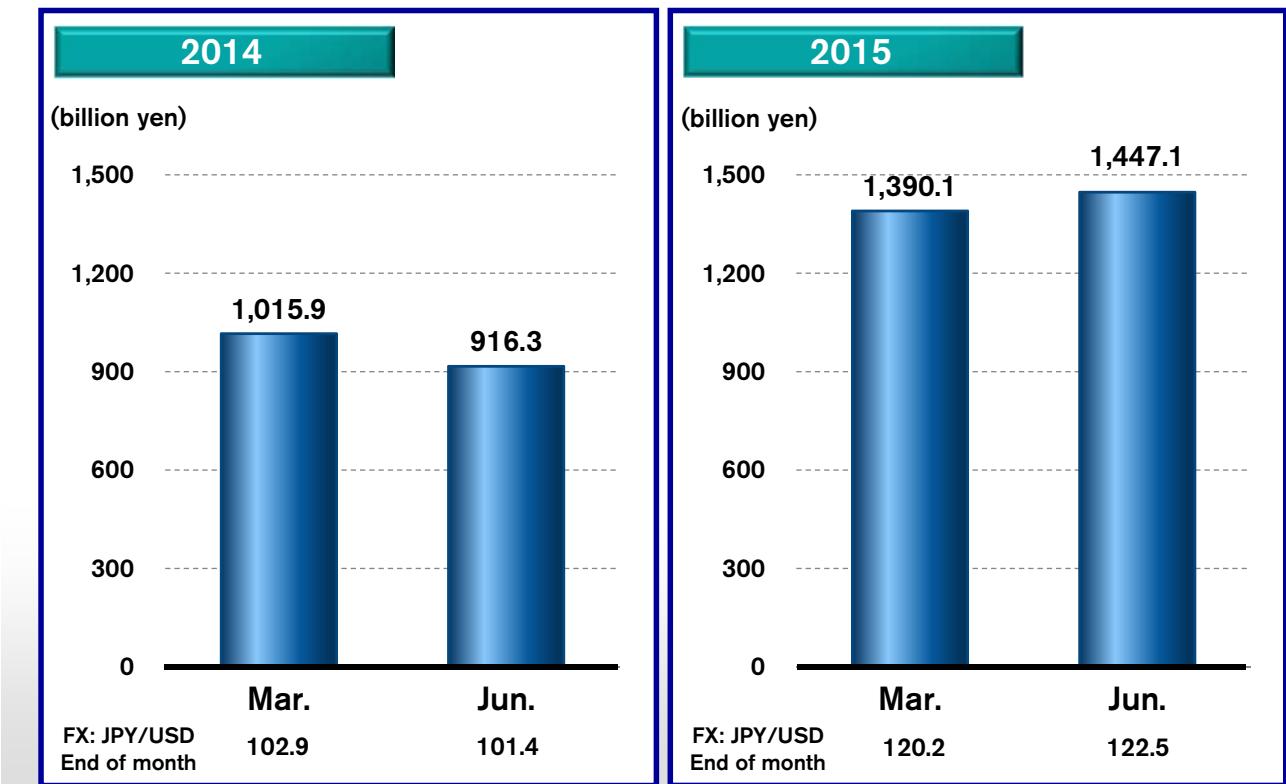
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# FY15 1st quarter financial performance (TSE report basis - China JV Equity basis)

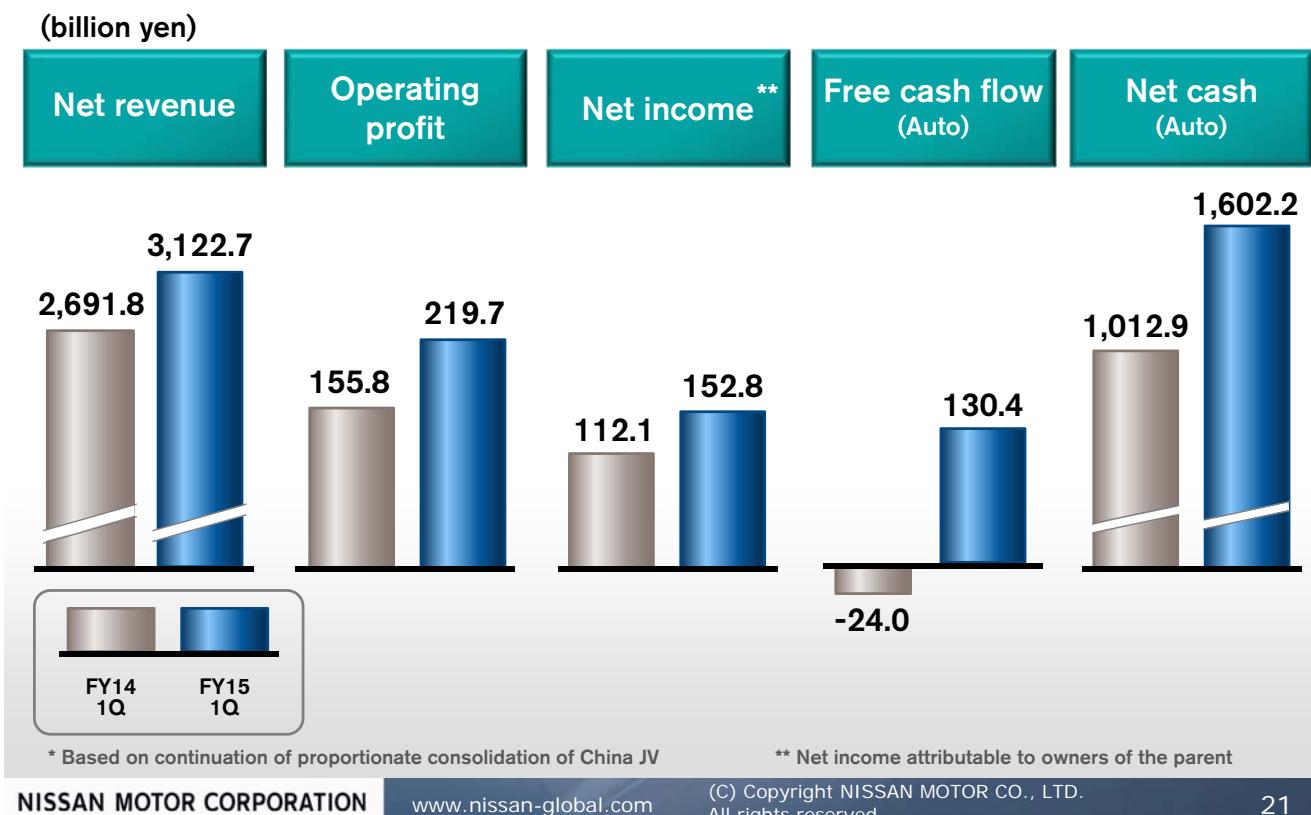
## Operating profit variance analysis



## Net Cash (Auto business) (TSE report basis - China JV Equity basis )



# Key performance indicators: financial results (management pro forma basis\*)



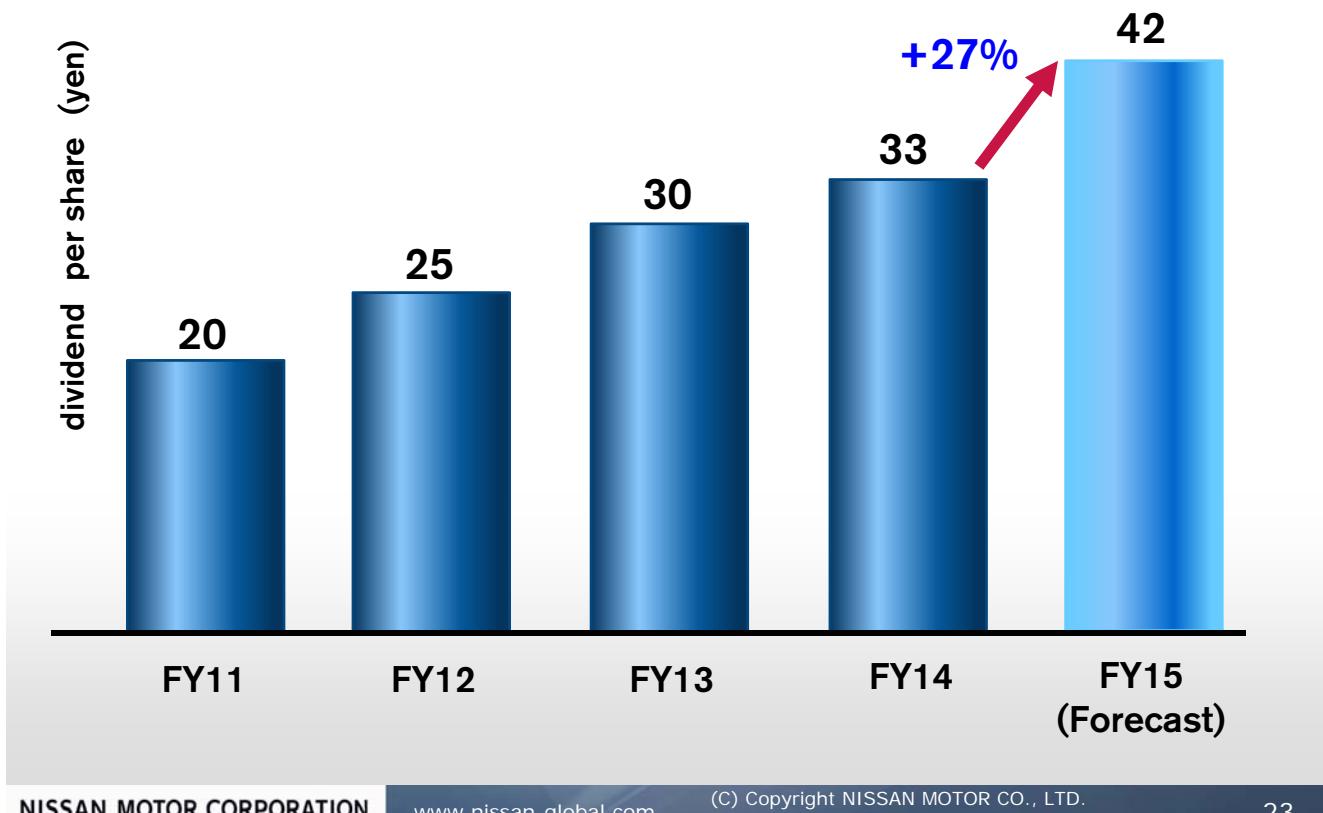
## FY15 1st quarter financial performance (management pro forma basis\*)

(billion yen)	FY14 1Q	FY15 1Q	Variance	Change vs. FY14 (%)
<b>Net revenue</b>	<b>2,691.8</b>	<b>3,122.7</b>	<b>+430.9</b>	<b>+16.0%</b>
<b>Operating profit</b>	<b>155.8</b>	<b>219.7</b>	<b>+63.9</b>	<b>+41.0%</b>
<i>OP margin</i>	<i>5.8%</i>	<i>7.0%</i>	<i>+1.2%</i>	
<b>Net income**</b>	<b>112.1</b>	<b>152.8</b>	<b>+40.7</b>	<b>+36.3%</b>
<b>FX rate</b>	102.2 JPY/USD 140.1 JPY/EUR	121.4 JPY/USD 134.2 JPY/EUR	+19.2 JPY/USD -5.9 JPY/EUR	

\* Based on continuation of proportionate consolidation of China JV

\*\* Net income attributable to owners of the parent

# FY15 shareholder return outlook



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