

# FY 2007 Third Quarter Review

February 1, 2008 Nissan Motor Co., Ltd

# **Highlights**

Sales results

**Financial results** 

### **Highlights**

- ➤ Positive results for FY2007 3Q
- Global retail sales increased 13.0%, driven by strength in Europe and GOM\*
- Good momentum in Japan due to production recovery in the 2<sup>nd</sup> half
- Operating profit for FY 3Q YTD: 579.1 billion yen (+8.9% vs. FY06)
- > Successful new models launches = product-driven momentum
- Japan: GT-R met with positive reviews and strong level of orders
- US: Rogue successfully launched at the end of September
- Europe: Qashqai sales over 100,000 units, since its launch in early 2007
- GOM: Livina series launched in South Africa, Indonesia and Malaysia
- On track with FY07 guidance, despite tough environment
- Slow down of the US economy but new products in line with shift in consumer demand
- Appreciation of the yen but locally sourced products and supplies help mitigate fluctuations in the Yen/USD

\*GOM: General Overseas Market

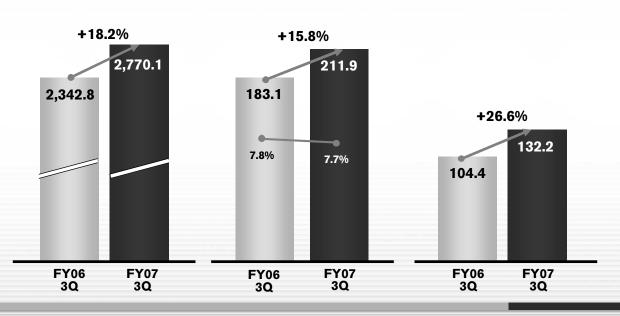
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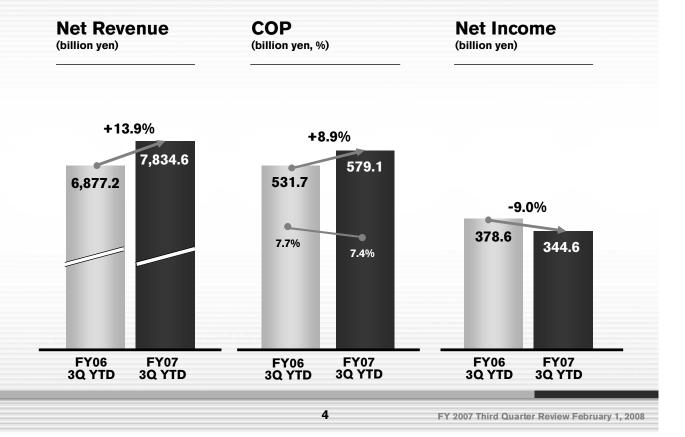
### **Key performance indicators (3 months)**

Net Revenue (billion yen)

COP (billion yen, %) Net Income (billion yen)



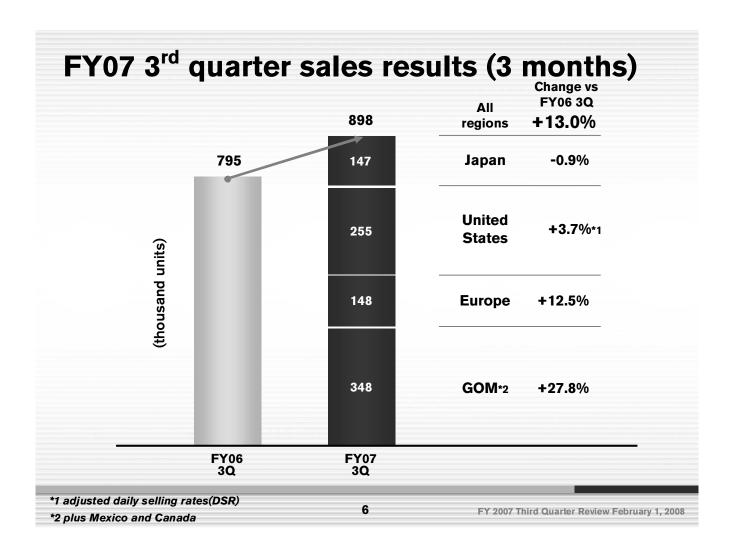
# **Key performance indicators (9 months)**

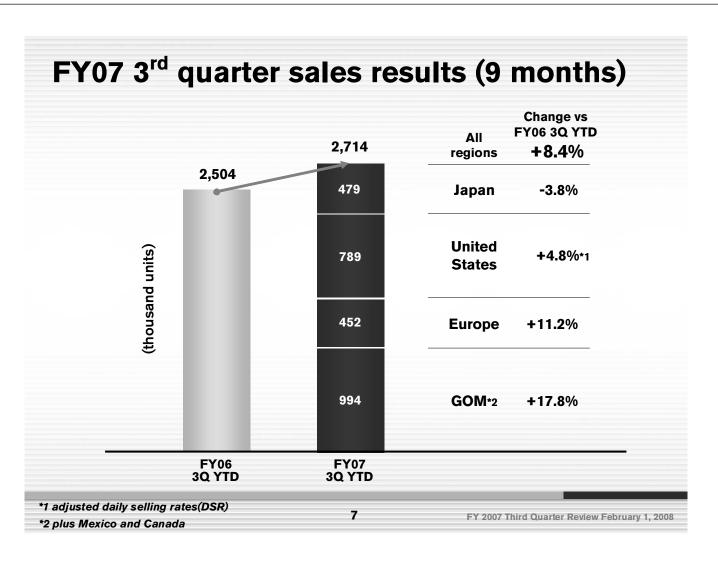


## **Highlights**

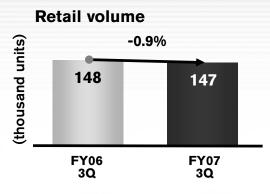
# Sales results

### **Financial results**





## Japan regional highlights (3 months)



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FY06

**3Q** 

Change

### **Operating environment / initiatives**

- TIV down 3.7%
- Market share increase 0.3%
- Increasing export production by 35.7%
- Dealer network restructuring is going well
- GT-R initial orders reached 4,000 units, as of January 24.



FY07

**3Q** 

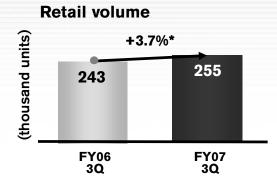


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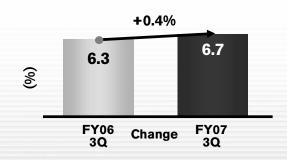
# U.S. regional highlights (3 months)



### Operating environment / initiatives

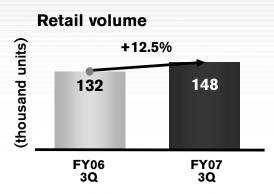
- TIV down 2.5%\*
- Market share increase 0.4%
- Successful introduction of Roque
- Introduced Infiniti EX and unveiled new Murano
- Sluggish US truck market continues

#### **Market share**





### **Europe regional highlights (3 months)**

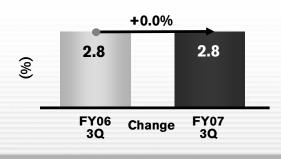


### **Operating environment / initiatives**

- TIV up 10.4%
- Strong sales in Russia (up 66.2% to 36 k units)
- Qashqai supply shortage driven by strong demand



#### Market share

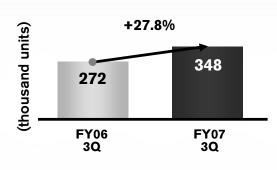


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# **GOM\*** regional highlights (3 months)

#### Retail volume





#### China

- Nissan sales up 40.8% to 111.2 k units
- Successful launch of Livina
- Infiniti introduction in July 2007

#### Middle East

- Nissan sales up 52.2% to 57.6 k units
- Strong demand and introduction of 4 new models

#### **Latin America**

Successful launch of new models (Sentra & Tiida)

#### **Thailand**

Commenced export operations

#### Indonesia

Strong sales of Grand Livina, since April 2007 launch

### Geographic expansion - investing for future

Russia

2009: New plant in St. Petersburg 50K capacity

(X-TRAIL and TEANA)

#### Morocco

2010: Creation of the Renault-Nissan Alliance manufacturing complex in Tangier

2007: Sales Finance company 2008: Qashqai production

#### India

- New joint venture with Renault for technological and business services -operation
- New partnership for LCV with Ashok Leyland
- New plant to be built in Chennai with Renault
- Negotiation with Bajaj

2009: 40,000 sales

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# **Highlights**

### Sales results

### **Financial results**

# FY07 3<sup>rd</sup> quarter financial results (3 months)

(billion yen)	FY06 3Q	FY07 3Q	Variance
Consolidated net revenue	2,342.8	2,770.1	+18.2%
Consolidated operating profit	183.1	211.9	+15.8%
Consolidated operating margin	7.8%	7.7%	-0.1points
FX rate	117.8 JPY/USD 148.3 JPY/EUR	113.3 JPY/USD 163.9 JPY/EUR	

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# FY07 3<sup>rd</sup> quarter financial results (3 months)

(billion yen)	FY06 3Q	FY07 3Q	Variance
Consolidated operating profit  Non-operating	183.1 <i>-6.0</i>	211.9 <i>-10.</i> 3	+15.8%
Ordinary profit  Extraordinary	177.1 <i>-7.</i> 5	201.6 <i>-10.</i> 9	+13.8%
Profit before tax  Taxes	169.6 <i>-63.4</i>	190.7 <i>-</i> 53.3	+12.4%
Minority interest	-1.8	-5.2	- 00 00/
Net income  FX rate	104.4 117.8 JPY/USD 148.3 JPY/EUR	132.2 113.3 JPY/USD 163.9 JPY/EUR	+26.6%

# FY07 3<sup>rd</sup> quarter financial results (9 months)

(billion yen)	FY06 3Q YTD	FY07 3Q YTD	Variance
Consolidated net revenue	6,877.2	7,834.6	+13.9%
Consolidated operating profit	531.7	579.1	+8.9%
Non-operating	6.3	-17.2	
Ordinary profit	538.0	561.9	+4.4%
Extraordinary	-12.7	-30.6	
Profit before tax	525.3	531.3	+1.1%
Taxes	-131.8	-175.6	
Minority interest	-14.9	-11.1	
Net income	378.6	344.6	-9.0%
FX rate	116.2 JPY/USD 144.3 JPY/EUR	117.4 JPY/USD 162.9 JPY/EUR	

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# On track to meet our FY2007 guidance

Consolidated operating profit: 800 billion yen

Net income: 480 billion yen

Global sales units: 3,700 k-units

### **Risk and opportunities**

### **Opportunities**

- + Product launches
- + GOM growth
- + LCV growth
- + Infiniti global expansion
- + LCC utilization (parts and services)
- + New initiatives (EV, ultra low cost vehicle)
- + The Alliance with Renault

#### **Risks**

- Pricing
- Model mix deterioration
- TIV in US and Japan
- Commodity and energy prices
- FOREX

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# NISSAN Value-Up